	Company/organisation	Position held	End date (where applicable)	
Angela Cha		•	••	
FRC appointments	Board	Non-Executive Director		
	People Committee	Member		
	Audit & Risk Committee	Member		
	Conduct Committee	Deputy Chair		
	Supervision Committee	Member		
Current Appointments	Bath Building Society	Non-Executive Director		
	Finance Audit and Risk Committee at the NSPCC	Co-opted member		
directorships held, including public				
and not-for-profit organisations)				
Consultancy or advisory roles	None			
Previous Appointments (Appointments, offices and directorships held in the past ten years.)	Cha Sing Limited	Director	j	to 2021
Membership of Professional Bodies and Trade Unions	The Law Society			
Membership of an audit firm pensions scheme	N/A			
Relevant declarations in respect of family and close personal relationships	None			
			Last updated: 12/0	03/2024

Current Appointments (Appointments, offices and	Appointment Committee	Member	
(Appointments, offices and			1
(Appointments, offices and			
\	Universities Superannuation Scheme Limited	Non-Executive Director	
directorabine hold including nublic	LHSBM Limited	Director	
airectorships neia, including public)	Leicester Theatre Trust Limited	Director	
and not-for-profit organisations)			
	Malawi Foster Care	Trustee	
	University of Leicester	Chair of Council	
	Guild of Entrepreneurs Trustee Limited	Director	
	CBF Funds Trustee Limited	Non-Executive Director	
	Trading 121 UK Limited	Non-Executive Director	
Consultancy or advisory roles	Trading 121 OK Limited	TYON-EXCOUNT DIRECTOR	
	Nude Finance Limited	Director	February, 2020
	Nude Finance Holdings Limited	Director	February, 2020
	College Court Conference Centre	Director	August, 2019
	The Leicester Services Partnership Limited	Director	August, 2019
years.)	The Educater Oct vioca i artiferatilp Elithica	Biroctor	August, 2010
	Home & Capital Trust Limited	Director	July, 2017
	The Welfare Dwellings Trust Limited	Director	July, 2017
	Lanchester House Associates LLP	Partner	November, 2015
	SkinGen UK Limited	Director	September, 2015
	Dixon Bryant Limited	Director	June, 2015
	LSU : Love, Support, Unite Africa Limited	Director	January, 2015
			December, 2013
	Milburn Insurance Company	Director	December, 2013
	Guarantee Protection Insurance Limited	Director	November, 2013
	Embark Services Limited	Director	October, 2013
	Embark Group Limited	Director	October, 2013
	Ethics Mark International Limited	Director	October, 2013
	Kinnell Corporate Limited	Director	March, 2011
	Kinnell Holdings Limited	Director	February, 2011
	Curve Productions Limited	Director	
	Momentum GRC LLP	Partner	
	Nude Limited	Director	
	Association of Independent Non-Executive Directors Limited	Director	
Membership of Professional	ICAEW	Fellow	
	University and College Union	Member	to June 2020
Membership of an audit firm			
pensions scheme	I signatur Thortus Twist Limited	Chaves is CEO	
Relevant declarations in	Leicester Theatre Trust Limited	Spouse is CFO	
respect of family and close personal relationships			
		<b> </b> Last upda	ated: 17/08/2021

Sir Jan du Plessis				
FRC appointments	FRC Board	Chair		
	People Committee	Chair		
	Conduct Committee	Member		
	Regulatory Standards and Codes Committee	Member		
Current Appointments	The Du Plessis Family Foundation	Trustee		
(appointments, offices and directorships held, including public and not-for-profit organisations)	Cartwheels Limited (UK tax resident/Jersey incorporated company)	Director		
Consultancy or advisory roles	Chair Mentors International	Mentor and Advisor		
Previous Appointments	BT Group plc	Chair		to December 2021
(appointments, offices and	Marks and Spencer Group plc	Director		to March 2015
directorships held in the past ten	Rio Tinto plc	Chair		to March 2018
years)	SABMiller plc	Chair		to October 2016
Membership of Professional Bodies and Trade Unions	None			
Membership of an audit firm pensions scheme	None			
Relevant declarations in respect of family and close personal relationships	Son - Management Consultant at Deloitte, not connected to audit side of the business. He is also a member of CIMA			
	<u> </u>		Last updated:	01/04/2024

Advisor (Regulatory Standards)	Non-Executive advisor	
enue Lawn, Tennis, Squash and Fitness Club	Hon Treasurer	
(Freehold of 45 Montague Road)	Director	
estor Forum	Senior Advisor	
ernational Corporate Governance Network	Consultant	
ock	Managing Director	
		to July 2017
	(Freehold of 45 Montague Road) estor Forum ernational Corporate Governance Network	(Freehold of 45 Montague Road)  Director  estor Forum  ernational Corporate Governance Network  Director  Senior Advisor  Consultant

years.)			
Membership of Professional Bodies and Trade Unions	Chartered Securities Institute	Fellow	
Membership of an audit firm pensions scheme	N/A		
Relevant declarations in respect of family and close personal relationships	Hundband: Southern Water, Corporate Strategy		
personal relationships		Last updated:	04/01/2024
Barbara Hadfield FRC appointments	Enforcement Committee	Member	
	Furnamenta Parmanta Carmail	Chair of Diameta Backetian Committee	
Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)	European Payments Council	Chair of Dispute Reolution Committee	
Consultancy or advisory roles			
Previous Appointments (appointments, offices and directorships held in the past ten	European Payments Council	Scheme Management Committee Member	
Membership of Professional Bodies and Trade Unions	FCA		
Membership of an audit firm pensions scheme Relevant declarations in			
respect of family and close personal relationships			
		Last updated:	23/05/2019
Michael Hearty			
FRC appointments	Audit and Risk Committee	Independent adviser	
Current Appointments (Appointments, offices and	HMRC	Non Executive Director	
directorships held, including public and not-for-profit organisations)	Hywel Dda University Health Board	Independent Advisor	
Consultancy or advisory roles			
Previous Appointments (Appointments, offices and directorships held in the past ten years.)	Betsi Cadwaldr University Health Board Blackpool Teaching Hospitals Lancashire and South Cumbria Integrated Care System MJRT Executive Limited	Independent Advisor Non Executive Director Non Executive Director Director	to March 2020 to March 2020 to March 2020
	Public Health England  Hywel Dda University Health Board  Welsh Government	Independent Advisor to Audit Committee and Advisory Board Associate Member	to July 2019 to September 2021 to March 2022
Membership of Professional	Chartered Institute of Public Finance and Accountancy	Director General of Finance and Corporate Services Fellow	to September 2019
Bodies and Trade Unions Membership of an audit firm	None		
Pensions scheme Relevant declarations in respect of family and close	None		
personal relationships		Last updated:	19/04/2022
Brandon Horwitz			
FRC appointments	Appointment Committee	Member	
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)	NomBon Consulting Limited UKFB & CO LTD Isle of Man Financial Services Authority	Director and Principal Consultant Non-Executive Director and Senior Adviser Non-Executive Director	
Consultancy or advisory roles			
Previous Appointments	London & Colonial Assurance PLC	Non-Executive Director	January, 2022
(Appointments, offices and directorships held in the past ten	Options Corporate Pensions UK Limited Employment Resource Centre	Non-Executive Director Trustee and Director	February, 2022 September, 2019
years.)	EMS Limited (aka Ellern Mede School) Institute & Faculty of Actuaries	Trustee and Director Chair of Finance & Investment Board	December, 2014 July, 2016
Membership of Professional	Institute & Faculty of Actuaries	Member	July, 2010
Bodies and Trade Unions  Membership of an audit firm pensions scheme			
Relevant declarations in			
respect of family and close personal relationships		Last undated:	00/02/2022
		Last updated:	09/03/2023
Richard Jones KC FRC appointments	Enforcement Committee	Chair	
Current Appointments	No5 Chambers	Barrister	
(appointments, offices and directorships held, including public and not-for-profit organisations)	Guernsey Financial Services Commission AIM Disciplinary Committe, London Stock Exchange IFoA Disciplinary Appointments Committee	Senior Decision Maker Legal Chair Chair	
and not-for-profit organisations)	In our pisorbilitary Appointments continuites	Oriali	

Consultancy or advisory roles

Previous Appointments (appointments, offices and			
(appointments, offices and	No5 Chambers	Director	to July 2018
	Crown and County Court	Recorder	,
directorships held in the past ten	ICAEW Disciplinary Tribunals	Legal Chair	
years)		· ·	
Membership of Professional			
Bodies and Trade Unions			
Membership of an audit firm			
pensions scheme			
Relevant declarations in			
respect of family and close			
personal relationships			
-		Last updated:	27/04/2022
David Law			
FRC appointments	Senior Advisor (Supervision)	Non-Executive Advisor	
	Prudential PLC	Non Everytive Director	
Current Appointments		Non-Executive Director	
(Appointments, offices and			
directorships held, including public			
and not-for-profit organisations)			
Consultancy or advisory roles	None		
consultancy of davisory folds			
Previous Appointments	Prudential PLC	Chair	to March 2024
(Appointments, offices and	PwC UK	Partner	to June 2015
directorships held in the past ten	PwC UK	Global Leader, Insurance (Aviva PLC)	to June 2015
years.)	L&F Holdings Limited and its subsidiaries (L&F Indemnity Limited and	CEO and Director	
youro.)	Lifeguard Insurance (Dublin) Limited). L&F is the captive professional		
	indemnity insurer to the PwC network and is based in Bermuda.		
	Retired 2/7/2019.		
		Di d	
	Professional Asset Indemnity Limited (a captive professional indemnity	Director	4- July 2040
	insurer to major accounting firms based in Bermuda).	D'a ta	to July 2019
	Catamount Indemnity Limited and Madison Indemnity Limited	Director	to 2016
	PricewaterhouseCoopers Aims Support Services India Private Limited	Director	to June 2015
	University of Edinburgh	Member of Court, Chair of Audit and Risk	to September 2022
		Committee (and member of other sub	to September 2022
		committees of Court).	
Membership of Professional	ICAEW		
Membership of Professional Bodies and Trade Unions	ICAEW		
	ICAEW		
	ICAEW		
	ICAEW		
Bodies and Trade Unions			
Bodies and Trade Unions  Membership of an audit firm	ICAEW PwC	Partner annuity	
Bodies and Trade Unions  Membership of an audit firm pensions scheme	PwC	Partner annuity	
Bodies and Trade Unions  Membership of an audit firm pensions scheme Relevant declarations in		Partner annuity	
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	PwC	Partner annuity	
Bodies and Trade Unions  Membership of an audit firm pensions scheme Relevant declarations in	PwC	Partner annuity	
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	PwC	·	04/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	PwC	Partner annuity  Last updated:	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	PwC	·	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships	PwC	·	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence	PwC None	Last updated:	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships	PwC	·	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments	PwC None	Last updated:	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments  Current Appointments	PwC None Senior Advisor (Regulatory Standards)	Last updated:  Non-Executive adviser	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments  Current Appointments  (Appointments, offices and	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer	Last updated:  Non-Executive adviser  Director	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public	PwC None Senior Advisor (Regulatory Standards) Various NatWest subsidiaries	Last updated:  Non-Executive adviser  Director Trustee	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments  Current Appointments  (Appointments, offices and	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College	Last updated:  Non-Executive adviser  Director Trustee Trustee	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries  PCC of St James Gerrards Cross with St James Fulmer  Friends of Johannesburg Bible College  British Bankers Association	Last updated:  Non-Executive adviser  Director Trustee Trustee Director	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited	Last updated:  Non-Executive adviser  Director Trustee Trustee Director Director Director	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited	Last updated:  Non-Executive adviser  Director Trustee Trustee Director Director Director	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited	Last updated:  Non-Executive adviser  Director Trustee Trustee Director Director Director	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries  PCC of St James Gerrards Cross with St James Fulmer  Friends of Johannesburg Bible College  British Bankers Association  English Houses Limited  1st Seer Green Scout Group	Last updated:  Non-Executive adviser  Director Trustee Trustee Director Director Trustee Trustee	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments  (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited	Last updated:  Non-Executive adviser  Director Trustee Trustee Director Director Director	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries  PCC of St James Gerrards Cross with St James Fulmer  Friends of Johannesburg Bible College  British Bankers Association  English Houses Limited  1st Seer Green Scout Group	Last updated:  Non-Executive adviser  Director Trustee Trustee Director Director Trustee Trustee	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries  PCC of St James Gerrards Cross with St James Fulmer  Friends of Johannesburg Bible College  British Bankers Association  English Houses Limited  1st Seer Green Scout Group	Last updated:  Non-Executive adviser  Director Trustee Trustee Director Director Trustee Trustee	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries	Non-Executive adviser  Director Trustee Trustee Director Director Trustee See Appendix A	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries  PCC of St James Gerrards Cross with St James Fulmer  Friends of Johannesburg Bible College  British Bankers Association  English Houses Limited  1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW	Non-Executive adviser  Director Trustee Trustee Director Director Trustee Director Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries  PCC of St James Gerrards Cross with St James Fulmer  Friends of Johannesburg Bible College  British Bankers Association  English Houses Limited  1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW	Non-Executive adviser  Director Trustee Trustee Director Director Trustee Director Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW UK Finance Disclosure Code Working Group	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments  Current Appointments  (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments  (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme Relevant declarations in	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW UK Finance Disclosure Code Working Group  Father is former PW partner	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	01/04/2024
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Richard Lawrence FRC appointments  Current Appointments  (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments  (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close	PwC  None  Senior Advisor (Regulatory Standards)  Various NatWest subsidiaries PCC of St James Gerrards Cross with St James Fulmer Friends of Johannesburg Bible College British Bankers Association English Houses Limited 1st Seer Green Scout Group  Various Royal Bank of Scotland Group subsidiaries  ICAEW Banking Committee, ICAEW UK Finance Disclosure Code Working Group  Father is former PW partner	Non-Executive adviser  Director Trustee Trustee Director Director Trustee  Director Member Member	18/03/2024

Graham McGregor			
FRC appointments	Enforcement Committee	Member	
	Elinorosmoni Gomininos	Monibol	
Current Appointments			
(appointments, offices and			
directorships held, including public			
and not-for-profit organisations)			
Consultancy or advisory roles			
Consultancy of davisory foles			
Previous Appointments	PWC	Partner	to 2016
(appointments, offices and			
directorships held in the past ten			
years)			
Membership of Professional	ICAS	Member	
	Institute of Chartered Accountants Canada	Member	
Membership of an audit firm	Deloitte Haskins & Sells pension fund		
pensions scheme	Delonte Haskins & oelis pension fund		
Relevant declarations in	PwC	Son is an employee	
respect of family and close			
personal relationships			
		Last updated:	19/04/2022
Disk and Markage			
Richard Moriarty			
FRC appointments	Board	Executive Director (CEO)	
Current Appointments	Paradigm Housing Association	Chair	
(Appointments, offices and	Freehold Management company	Company Sec/Director	
directorships held, including public and not-for-profit organisations)			
and not-ior-profit organisations)			
Canaultanau ar advisam ralas			
Consultancy or advisory roles			
Previous Appointments	Estuary Housing Association	Senior Independent Director	to March 2024
(Appointments, offices and	Flint Global Ltd	Member	to Sept 2023
Enii a ara a ara ara ara ara	UK Civil Aviation Authority	CEO and Director	to 2023
1	UK Civil Aviation Authority	Deputy CEO / Director / Group Director of	to 2018
	,	Consumers and Markets	
	Air Travel Trust	Trustee	to 2018
	Legal Services Board	CEO and Director	to 2016
	Affinity Water	Director of Regulation and Corporate Affairs	to 2015
	Social Housing Regulator	Deputy Chair/Non-Executive Director	to 2019
•	None		
Bodies and Trade Unions			
• • • • • • • • • • • • • • • • • • • •	None		
pensions scheme			
	None		
respect of family and close			
personal relationships Other interests/contracts/			
relationships with companies	None		
	None		
other ad not doctarations	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Last undeted	04/04/2024
		Last updated:	01/04/2024
Richard Murray			
FRC appointments	Senior Advisor (Enforcement)	Non-Executive adviser	
		THE EXCOUNTS GATION	
Current Appointments			
(appointments, offices and			
directorships held, including public			
and not-for-profit organisations)			
Consultancy or advisory roles			
	LIIOV O'I A G PI	Non-Europhino Director	1 0010
Previous Appointments	JKX Oil & Gas Plc	Non-Executive Director Audit Committee Chair	to 2016
(Appointments, offices and directorships held in the past ten	Ernst & Young	Partner	to 2011
years)			
Membership of Professional	ICAEW	Member	
Bodies and Trade Unions			
•	Ernst & Young Retirements benefits plan		
pensions scheme			
Relevant declarations in			
respect of family and close			
personal relationships			<b>841841007</b>
		Last updated:	21/04/2022

Hannah Nixon			
FRC appointments	FRC Board	Independent Non-Executive Director	
i i i appointments	People Committee	Member	
	Regulatory Standards & Codes Committee  Audit & Risk Committee	Chair Member	
	Supervision Committee	Member	
Current Appointments	Thames Water National Grid ESO	Non-Executive Director Non-Executive Director	
(Appointments, offices and directorships held, including public	C Nixon & Partners LLP	Partner	
and not-for-profit organisations)	H Nixon Consulting Ltd	Director	
p. s s. gariloadorio)	Worldpay	Non-Executive Director	
	Single Source Regulations Office	Chair	
Consultancy or advisory roles	H Nixon Consulting Ltd	Various consultancy roles	
,	Flint Global (Undertakes work through H Nixon Consulting Ltd)	Advising a group of retail banks	
Previous Appointments	Jersey Competition & Regulatory Authority	Non-Executive Director	to March 2021
(Appointments, offices and	Guernsey Competition & Regulatory Authority	Non-Executive Director	to July 2020
directorships held in the past ten years.)	Payment Systems Regulator Regulatory Policy Institute	Managing Director Trustee and Council Member	to April 2019 to February 2023
Membership of Professional	Programme Tollow Internation	Tractice and Council Mornison	10 : 02:44.) 2020
Bodies and Trade Unions			
Membership of an audit firm			
pensions scheme Relevant declarations in	Prudential Regulatory Authority	Spouse is an Executive Manager	
respect of family and close	IFoA	Spouse is a fellow	
personal relationships			
Robert Overend		Last updated:	03/04/2024
FRC appointments	Senior Advisor (Supervision)	Non-Executive Advisor	
Current Appointments	ICAS Ethics Board	Member	
(appointments, offices and directorships held, including public			
and not-for-profit organisations)			
Consultancy or advisory roles			P00000
Previous Appointments	Ernst & Young	Board member	to 2019
(appointments, offices and			
directorships held in the past ten years.)			
years.)			
Membership of Professional	ICAEW		
Bodies and Trade Unions  Momborship of an audit firm	Ernst & Young	Pension Scheme	
Membership of an audit firm pensions scheme	Ernst & Young Ernst & Young	Retired Partner Anuity	
	Wife is a member of Ernst & Young Pension Scheme	•	
Relevant declarations in			
respect of family and close	Wife is a member of ICAEW		
		Last updated:	01/04/2024
respect of family and close	Wife is a member of ICAEW	Last updated:	01/04/2024
respect of family and close personal relationships	Wife is a member of ICAEW	Last updated:	01/04/2024
respect of family and close personal relationships	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee	Last updated:  Member	01/04/2024
respect of family and close personal relationships  Anna Simons FRC appointments Current Appointments	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd	·	01/04/2024 from November 2021
Anna Simons FRC appointments Current Appointments (appointments, offices and	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme	Member	
respect of family and close personal relationships  Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme	Member	
Anna Simons FRC appointments (appointments, offices and directorships held, including public and not-for-profit organisations)	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme	Member	
respect of family and close personal relationships  Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme	Member	
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme	Member	from November 2021
Anna Simons FRC appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme	Member Member and Nominated Trustee	from November 2021
Anna Simons FRC appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021 to 2018
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021 to 2018
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021 to 2018
Anna Simons FRC appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021 to 2018
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021 to 2018
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021 to 2018
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021 to 2018
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021 to 2018
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member Member and Nominated Trustee  Trustee Director	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments  Current Appointments	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments offices and	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments offices and	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW House of Commons Standards Committee	Member Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW House of Commons Standards Committee	Member Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW House of Commons Standards Committee	Member Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW House of Commons Standards Committee	Member Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW House of Commons Standards Committee  RPT	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member Part time judge	from November 2021  to 2018 to 2017
respect of family and close personal relationships  Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW House of Commons Standards Committee  RPT	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member Part time judge	from November 2021  to 2018 to 2017
Anna Simons FRC appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW House of Commons Standards Committee  RPT	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member Part time judge	from November 2021  to 2018 to 2017
Anna Simons FRC appointments Current Appointments (appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee ACCA FTP Committee ICAEW House of Commons Standards Committee RPT  Smith Allen Associates	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member Part time judge  Company Secretary	from November 2021  to 2018 to 2017
Anna Simons FRC appointments (appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme  Relevant declarations in respect of family and close personal relationships  Victoria Smith FRC appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)	Wife is a member of ICAEW Wife is a member of Chartered Insitute of Taxation  Enforcement Committee The Sumitomo Mitsui Banking Corporation Europe (SMBCE) Ltd Pension Scheme  Paribas London Pension Scheme UBS London  Appointment Committee  ACCA FTP Committee  ICAEW House of Commons Standards Committee  RPT	Member and Nominated Trustee  Trustee Director Conduct Risk Advisor  Last updated:  Member  Member  Appeals Panel Lay Member Part time judge	from November 2021  to 2018 to 2017

Membership of an audit firm pensions scheme				
Relevant declarations in respect of family and close personal relationships				
·			Last updated:	30/03/2023
David Snell				
FRC appointments	Senior Advisor (Conduct Committee)	Non-Executive advisor		
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)	Simmons & Simmons LLP David Snell & Associates Limited	Non-Executive Director Director		
Consultancy or advisory roles	None			
Previous Appointments (Appointments, offices and directorships held in the past ten years.)	PwC LLP Pitzhanger Manor & Gallery	Partner Trustee		to December 2018 to September 2022
Membership of Professional Bodies and Trade Unions	ICAEW			
Membership of an audit firm pensions scheme Relevant declarations in respect of family and close	Deloitte Haskins & Sells – Deferred Member			
personal relationships	I		Last updated:	04/01/2024

Clare Thompson			
FRC appointments	Board	Senior Independent Director	
appointments	Audit & Risk Committee	Chair	
	People Committee	Member	
	Regulatory Standards & Codes Committee	Member	
Current Appointments	Investment Funds Direct Limited	Non-Executive Chair	
(Appointments, offices and		Interim SID (from 24th May 2023 for around 6 months), Chair of Audit, member of Risk	
directorships held, including public	M&G Plc	Committee, Nomco and Remco	
and not-for-profit organisations)	INIGOT IC	Committee, Nomeo and Nemeo	
Consultancy or advisory roles	None		
Previous Appointments	Audit Committee Chairs Independent Forum	Board member	to 2022
(Appointments, offices and	Bupa Insurance Limited	Non-Executive Director	to 2019
directorships held in the past ten	Churchill Insurance Company Limited	Director	to 2019
years.)	Direct Line Insurance Group plc	Director	to 2019
•	Disasters Emergency Committee	Treasurer	to 2018
	Miller Insurance Services LLP	Non-Executive Director	to 2018
	Miller Insurance Holdings Limited RC Bond Holdings Limited	Director	to 2018 to 2018
	Retail Charity Bonds plc	Director Director	to 2018
	UK Insurance Limited	Director	to 2019
	British United Provident Association Limited	Non-Executive Director	to 2022
Membership of Professional	ICAEW		
Bodies and Trade Unions	FCA		
Membership of an audit firm	DH&S staff pension scheme (now part of PwC)		_
pensions scheme Relevant declarations in	PwC partner annuity  Moore Kingston Smith.	Son is a partner in Corporate Finance Team	
respect of family and close	INIOUTE KINGSIOTI SITIILIT.	Son is a partiter in Corporate Finance Team	
personal relationships			
		Lost undeted:	24/02/2022
		Last updated:	21/03/2023
Andrew Vials			
FRC appointments	Senior Advisor (Supervision)	Non-executive adviser	
Current Appointments			
(appointments, offices and			
directorships held, including public	;		
and not-for-profit organisations)			
Consultancy or advisory roles			
Previous Appointments	Grant Thornton UK LLP	National Director	to 2016
(appointments, offices and	KPMG LLP	Director	to 2014
directorships held in the past ten	KPMG LLP	Partner	to 2013
years)	I CA FIA	Manakan	
Membership of Professional Bodies and Trade Unions	ICAEW	Member	
Membership of an audit firm pensions scheme	KPMG Thomson McLintock		
Relevant declarations in			
respect of family and close	<u> </u>	Last updated:	30/03/2023
		Last updated:	30/03/2023
Howard Walpole	Senior Advisor (Regulatory Standards)	Last updated:  Non-Executive adviser	30/03/2023
Howard Walpole FRC appointments		Non-Executive adviser	30/03/2023
Howard Walpole FRC appointments Current Appointments	Senior Advisor (Regulatory Standards)  Direct Line Group (DLG)		30/03/2023
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and	Direct Line Group (DLG)	Non-Executive adviser	30/03/2023
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public	Direct Line Group (DLG)	Non-Executive adviser	30/03/2023
Howard Walpole FRC appointments  Current Appointments  (Appointments, offices and directorships held, including public and not-for-profit organisations)	Direct Line Group (DLG)	Non-Executive adviser	30/03/2023
Howard Walpole FRC appointments	Direct Line Group (DLG)	Non-Executive adviser	30/03/2023
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)  Consultancy or advisory roles  Previous Appointments	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance	Non-Executive adviser  Interim CRO  Solvency II Director	
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles  Previous Appointments (Appointments, offices and	Direct Line Group (DLG)  None	Non-Executive adviser  Interim CRO	30/03/2023 to 2022
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance	Non-Executive adviser  Interim CRO  Solvency II Director	
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance	Non-Executive adviser  Interim CRO  Solvency II Director	
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance	Non-Executive adviser  Interim CRO  Solvency II Director	
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance Financial Risk Director	Non-Executive adviser  Interim CRO  Solvency II Director Chief Risk Officer	
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance Financial Risk Director	Non-Executive adviser  Interim CRO  Solvency II Director Chief Risk Officer	
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance Financial Risk Director  Institute and Faculty of Actuaries  None	Non-Executive adviser  Interim CRO  Solvency II Director Chief Risk Officer	
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations)	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance Financial Risk Director  Institute and Faculty of Actuaries	Non-Executive adviser  Interim CRO  Solvency II Director Chief Risk Officer	
Howard Walpole FRC appointments  Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles  Previous Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions  Membership of an audit firm pensions scheme Relevant declarations in	Direct Line Group (DLG)  None  Lloyds Banking Group (LBG) – Insurance Financial Risk Director  Institute and Faculty of Actuaries  None	Non-Executive adviser  Interim CRO  Solvency II Director Chief Risk Officer	

Ruwan Weerasekera FRC appointments	FRC Board	Independent Non-Executive Director	
FRC appointments	Supervision Committee	Chair	
	Audit & Risk Committee	Member	
	People Committee	Member	
Current Appointments	UK Research and Innovation	Non-Executive Director, Chair of the Audit, Risk, Assurance & Performance Subcommittee	
(Appointments, offices and directorships held, including public		and member of the Board Operating Model	
and not-for-profit organisations)		Assurance Committee	
and her for prom organicament,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
	Innovate U.K. Loans Limited (IUKLL), a UKRI subsidiary	Audit Committee Independent Advisor	
Consultancy or advisory roles			
Previous Appointments	SoftBank Investment Advisers	Director	to November 20
(Appointments, offices and	SoftBank Vision Fund 1 and 2 and associated Jersey entities	Alternate Director	to March 20
directorships held in the past ten	Triangle M (UK) LLP	Alternate Director	to December 20
years.)	ICBC Standard Bank PLC	Senior Independent Director	to March 20
,	London North West University Healthcare Trust	Non-Executive Director	to March 20
	Weera Consulting Limited	Director	to February 20
	The Bridge Academy, Hackney	Chair of Governors	to June 20
	London Works Agency Limited	Non-Executive Director	to March 20
	East London Business Alliance	Non-Executive Director	to May 20
	Association for Financial Markets in Europe	Non-Executive Director	to June 20
Membership of Professional	UBS Investment Bank	Global COO for Securities	to August 20
Bodies and Trade Unions			
Membership of an audit firm pensions scheme			
Relevant declarations in	Personal relationships declared with –		
respect of family and close	Partner, Head of Financial Services, KPMG UK		
personal relationships	Partner, Legal Deloitte UK		
	Senior Partner, Transaction Advisory Services, EY UK Partner UK Financial Services Technology Leader, PwC UK		
	r artiel of Tillancial Services reclinology Leader, FWC of	Last updated:	21/03/20
Anne Whitaker			
FRC appointments	Senior Advisor (Supervision and Enforcement)	Non-Executive adviser	
Current Appointments	Aphrodite Property Company Ltd	Director	
(appointments, offices and	WHR Consulting Ltd	Director	
	Markel International Insurance Co Ltd	Non-Executive Director	
and not-for-profit organisations)	Markel Syndicate Management Ltd	Non-Executive Director	
Conquitonou or advisom, valos			
Consultancy or advisory roles			
Previous Appointments	Aviva Investors Holdings Ltd	Non-Executive Director	to September 20
(appointments, offices and	Roedean School	Trustee	to December 20
directorships held in the past ten	Roedean School Enterprise Ltd	Director	to June 20
years)	IPSA	Board member	to January 20
	Barts Health NHS Trust (and its predecessor trusts)	Non-Executive Director	to March 20
	Markel Europe plc	Director	to June 20
	Ernst & Young ECIC Ltd	Partner Non-Executive Director	to June 20 to November 20
	Mitsubishi HC Capital (UK) Plc (Formerly Hitachi Capital (UK) Plc)	Non-Executive Director Non-Executive Director	to September 20
Membership of Professional	ICAEW	Member	to September 20
Bodies and Trade Unions	IOALV	Wellbei	
Membership of an audit form			
pensions scheme			
Relevant declarations in respect of family and close			
personal relationships		Last updated:	30/03/20
			53/55/20
David Willia			
	Board	Non-Executive Director	
	Board People Committee	Non-Executive Director Member	
David Willis FRC appointments			
FRC appointments	People Committee Conduct Committee Paradigm Trust	Member	
Current Appointments (Appointments, offices and	People Committee Conduct Committee Paradigm Trust United Response	Member Chair Chair Trustee	
FRC appointments  Current Appointments  (Appointments, offices and directorships held, including public	People Committee Conduct Committee Paradigm Trust	Member Chair Chair	
FRC appointments  Current Appointments  (Appointments, offices and directorships held, including public and not-for-profit organisations)	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)	Member Chair Chair Trustee	
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None	Member Chair Chair Trustee Director and member	
Current Appointments Appointments Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None Herbert Smith Freehills (including directorships of a number of HSF s	Member Chair Chair Trustee Director and member	
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles (Appointments, offices and	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None  Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London	Member Chair Chair Trustee Director and member  ub: Partner Member of the governing body	to 20
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None Herbert Smith Freehills (including directorships of a number of HSF s	Member Chair Chair Trustee Director and member	to 20
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.)	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None  Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority	Member Chair Chair Trustee Director and member  ub: Partner Member of the governing body Board member	to 20
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles (Appointments, offices and directorships held in the past ten years.)  Membership of Professional	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None  Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London	Member Chair Chair Trustee Director and member  ub: Partner Member of the governing body	to 20
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles (Appointments (Appointments, offices and directorships held in the past ten years.)  Membership of Professional Bodies and Trade Unions	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None  Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority	Member Chair Chair Trustee Director and member  ub: Partner Member of the governing body Board member	to 20
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm pensions scheme	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None  Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority  Law Societey  None	Member Chair Chair Trustee Director and member  ub: Partner Member of the governing body Board member	to 20 to 20 to 20
Current Appointments (Appointments, offices and directorships held, including public and not-for-profit organisations) Consultancy or advisory roles Previous Appointments (Appointments, offices and directorships held in the past ten years.) Membership of Professional Bodies and Trade Unions Membership of an audit firm	People Committee Conduct Committee Paradigm Trust United Response Primrose Street Limited (dormant)  None  Herbert Smith Freehills (including directorships of a number of HSF s Queen Mary University of London Solicitors Regulation Authority  Law Societey	Member Chair Chair Trustee Director and member  ub: Partner Member of the governing body Board member	to 20